

Meeting Title	Board of Directors		
Date	20.05.21	Agenda item	Bo.5.21.12

Strategic Partnering Agreement (SPA)

Presented by	John Holden, Director of Strategy and Integration/Deputy Chief Executive		
Author	Laura Parsons, Associate Director of Corporate Governance/Board Secretary		
Lead Director	John Holden, Director of Strategy and Integration/Deputy Chief Executive		
Purpose of the paper	This paper presents the updated SPA for approval		
Key control	This paper is a control relating to strategic objective 5 - To collaborate effectively with local and regional partners		
Action required	For approval		
Previously discussed at/informed by	N/A		
Previously approved at:	Committee/Group	Date	
	N/A		

Key Options, Issues and Risks

The Strategic Partnering Agreement (SPA) is the document that describes the shared governance arrangements and approach to decision making, which we adhere to in the Bradford District and Craven Health and Care system. It was developed through a collaborative process in 2018/19 and all partner organisations agreed it through their formal governance mechanisms in 2019. It was approved by the BTHFT Board on 7 March 2019.

As reported at the last Board meeting, a working group has reviewed and updated the SPA. The Trust was represented on this group by Max Mclean, Chairman, John Holden, Director of Strategy and Integration and Laura Parsons, Associate Director of Corporate Governance/Board Secretary.

Analysis

The updated SPA is attached at Appendix 1. The amendments are intended to bring the SPA up to date to reflect current arrangements, and no fundamental changes are being proposed. The key amendments are highlighted in the table below:

In March 2021 the SPA has been updated to reflect the following:

Our Act as One approach	incorporated into the Vision and Objectives section
The future direction for ICSs and ICPs as set out in the recent White Paper and associated NHSEI guidance	incorporated into the opening narrative and in the Vision and Objectives section
Terms of reference for Exec Board, and all HCPBs	Incorporated latest versions into relevant schedules
Relationships between our ICP and the wider partnership context – e.g. Wellbeing Board and ICS	Incorporated into opening narrative and throughout
System Conflict of Interest Protocol	Incorporated into Schedules. No new changes but this protocol was agreed and implemented after the original SPA was signed
Information Governance and Sharing Protocol	Incorporated into Schedules. No new changes but this protocol was agreed after the original SPA was signed

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Board members are reminded that, following the publication of the Integration and Innovation White Paper, there will be a further, more comprehensive review of the SPA between April and September 2021, to ensure that it supports the development of an Integrated Care Partnership for Bradford District & Craven.

Recommendation

The Board is asked to approve the updated SPA as attached at Appendix 1.

Risk assessment

Strategic Objective	Appetite (G)					
	Avoid	Minimal	Cautious	Open	Seek	Mature
To provide outstanding care for patients				g		
To deliver our financial plan and key performance targets			g			
To be in the top 20% of NHS employers					g	
To be a continually learning organisation				g		
To collaborate effectively with local and regional partners					g	
The level of risk against each objective should be indicated. Where more than one option is available the level of risk of each option against each element should be indicated by numbering each option and showing numbers in the boxes.	Low		Moderate	High	Significant	
	Risk (*)					
Explanation of variance from Board of Directors Agreed General risk appetite (G)						

Risk Implications	Yes	No
Corporate Risk register and/or Board Assurance Framework Amendments		▪
Quality implications		▪
Resource implications		▪
Legal/regulatory implications		▪
Diversity and Inclusion implications		▪

Regulation, Legislation and Compliance relevance

NHS Improvement: *Risk assessment framework, quality governance framework, code of governance*

Care Quality Commission Domain: *well led*

Care Quality Commission Fundamental Standard: *good governance*

Other (please state):

Relevance to other Board of Director's Committee:

Regulation and Assurance Committee	Other (please state)